2018 Gender Pay Gap Report
TCUK Ltd

TCUK Ltd are proud to offer a complete integrated HVAC solution across the full range of heating, ventilation and air conditioning technologies.

TCUK Ltd provides proven solutions that integrate seamlessly, to deliver sustainable buildings that are energy efficient, comfortable and productive.

From our award-winning chillers and air conditioning systems, which set a new standard in performance and energy efficiency, to the sheer professionalism and dedication of our service and maintenance support teams, our business delivers for you. Whatever your requirement, we have a product and service offering to perfectly meet it.

At the snapshot date, TCUK employed 255 full pay relevant employees, of which 47 (18.43%) were female and 208 (81.57%) were male. This is an increase in female employees from 2017 by 1.43% (6 more employees).

TCUK Gender Pay Results:

Mean and Median Pay Gaps

<table>
<thead>
<tr>
<th></th>
<th>Mean</th>
<th>Median</th>
<th>Industry Comparator * Mean</th>
<th>Industry Comparator * Median</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pay</td>
<td>29.2%</td>
<td>31.6%</td>
<td>33.3%</td>
<td>33.6%</td>
</tr>
<tr>
<td>Bonus</td>
<td>40.52%</td>
<td>40.48%</td>
<td>25%</td>
<td>8.6%</td>
</tr>
</tbody>
</table>

*comparator industry – Facilities, security and support services

The Proportion of Males and Females Receiving a Bonus:

<table>
<thead>
<tr>
<th>Gender</th>
<th>Percentage Receiving a Bonus</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>73.4%</td>
</tr>
<tr>
<td>Female</td>
<td>72%</td>
</tr>
</tbody>
</table>
The proportion of males/females in each quartile:

![Pie charts showing gender distribution in each quartile]

Commentary:

- TCUK mean Gender Pay Gap is in line with the industry comparator
- STEM issues continue to drive a lower representation of women in well-populated, senior, incentivised roles in the industry, however, the organisation continues to be involved in a number of initiatives to support the progression of women including:
  - Delivering Managing Inclusion training to senior management team and all direct reports throughout 2018 and 2019
  - Continue to engage with STEMettes to provide insight and opportunity in the business to young women studying and looking to pursue a career in STEM activities.
  - Continue our strong partnership with SkillFRIDGE UK, including sponsorship of the National SkillFRIDGE Competition, accessible to all apprentices and with a goal for 2018 of creating a more inclusive platform to encourage diversity in the competition.
  - Reviewing all policies to support the attraction and development of women

Signature

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Archie Hungwe
Managing Director, Toshiba Carrier UK Ltd

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